FY2025 Tax data

(Millions of yen)

Tax jurisdiction	Country code	Revenues	Profit (loss) before income tax	Income tax paid - on cash basis	Income tax accrued - current year	Number of employees (Unit: People)
Japan	JP	972,339	73,850	9,466	11,098	8,494
Thailand	TH	377,063	52,792	9,735	3,265	4,301
United States	US	310,497	-6,202	-1,188	-22	4,313
Indonesia	ID	167,198	15,178	3,583	3,474	3,527
Belgium	BE	83,560	8,306	1,814	1,830	913
Brazil	BR	70,586	12,964	3,975	3,991	3,063
Viet Nam	VN	61,798	8,866	1,675	1,715	2,398
Philippines	PH	40,366	5,845	1,361	1,471	916
France	FR	44,862	-4,086	13	26	723
China	CN	32,028	2,352	693	669	688
Singapore	SG	29,048	637	156	130	41
Peru	PE	27,331	2,281	916	1,023	1,495
Malaysia	MY	26,074	3,061	340	331	585
Poland	PL	10,422	513	73	97	516
Spain	ES	8,225	1,525	311	387	120
Germany	DE	11,326	420	250	49	17
Turkey	TR	6,251	-308	0	0	193
Russian Federation	RU	1,458	34	23	12	114
Cyprus	CY	1,093	208	29	8	4
Italy	IT	757	311	113	0	2
Ireland	IE	595	2,255	273	76	37
Other		80,608	6,075	1,237	1,336	2,327

The above figures are based on the Country-by-Country Report submitted to the Japanese Tax Authorities and cover all subsidiaries.
The total figures for each item in this table do not match the figures in the consolidated financial statements, as the figures for each tax jurisdiction item are the sum of the separate financial statements of each subsidiary.

Member State or tax jurisdiction	Country code	Name of each subsidiary undertaking in the Member State or tax jusridiction	Brief description of the nature of activities in the Member State or tax jurisdiction
Japan	JP	AJINOMOTO CO.,INC.	Research and Development, Holding or Managing Intellectual Property, Purchasing or Procurement, Manufacturing or Production, Sales, Marketing or Distribution, Administrative, Management or Support Services, Internal Group Finance, Holding Shares or Other Equity instruments
Japan	JP	Ajinomoto Food Manufacturing Co., Ltd.	Research and Development, Manufacturing or Production
Japan	JP	AJINOMOTO FROZEN FOODS CO.,INC.	Research and Development, Holding or Managing Intellectual Property, Manufacturing or Production, Sales, Marketing or Distribution
Japan	JP	AJINOMOTO HEALTHY SUPPLY CORPORATION INC.	Manufacturing or Production, Sales, Marketing or Distribution
Japan	JP	AJINOMOTO TRADING,INC.	Purchasing or Procurement, Sales, Marketing or Distribution
Japan	JP	Ajinomoto Fine Techno CO.,LTD.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
Japan	JP	AJINOMOTO ENGINEERING CORPORATION	Administrative, Management or Support Services
Japan	JP	DELICA ACE CO.,LTD.	Manufacturing or Production, Sales, Marketing or Distribution
Japan	JP	OKINAWA AJINOMOTO CO.,INC.	Sales, Marketing or Distribution
Japan	JP	AJINOMOTO COMMUNICATIONS INC.	Administrative, Management or Support Services
Japan	JP	AJINOMOTO BAKERY CO.,LTD.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
Japan	JP	Bonito Technical Laboratory Co., Inc.	Manufacturing or Production, Sales, Marketing or Distribution
Japan	JP	SAPS CO.,LTD.	Sales, Marketing or Distribution
Japan	JP	HOKKAIDO AJINOMOTO CO.,INC.	Sales, Marketing or Distribution
Japan	JP	Intellectual Property Expert Co., Ltd.	Administrative, Management or Support Services
Japan	JP	Ajinomoto Direct Co.,Inc.	Sales, Marketing or Distribution
Japan	JP	Ajinomoto Mirai Co., Ltd.	Administrative, Management or Support Services
Japan	JP	Gene Design, Inc.	Manufacturing or Production, Sales, Marketing or Distribution
Japan	JP	Ajinomoto Kohjin Bio Co., Ltd.	Manufacturing or Production, Sales, Marketing or Distribution
Japan	JP	Ajinomoto Digital Business Partners Co., Inc.	Administrative, Management or Support Services
Japan	JP	AGF Suzuka, Inc	Manufacturing or Production
Japan	JP	AGF Kanto, Inc	Manufacturing or Production

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Japan	JP	Ajinomoto Food Manufacturing Hokkaido Co., Ltd.	Manufacturing or Production
Japan	JP	Ajinomoto AFM Trading Co., Ltd.	Purchasing or Procurement, Sales, Marketing or Distribution
Japan	JP	AJINOMOTO KOUNAI SERVICE CORPORATION	Administrative, Management or Support Services
Japan	JP	AJINOMOTO FINANCIAL SOLUTIONS, Inc.	Administrative, Management or Support Services
Japan	JP	Ajinomoto AGF, Inc.	Research and Development, Holding or Managing Intellectual Property, Purchasing or Procurement, Sales, Marketing or Distribution
Japan	JP	NIPPON PROTEIN CO.,LTD.	Manufacturing or Production
China	CN	AgriTecno (Shanghai) Trading Co., Ltd.	Sales, Marketing or Distribution
China	CN	AJINOMOTO (CHINA) CO.,LTD.	Sales, Marketing or Distribution, Administrative, Management or Support Services, Holding Shares or Other Equity instruments
China	CN	LIANYUNGANG AJINOMOTO FROZEN FOODS CO.LTD.	Manufacturing or Production, Sales, Marketing or Distribution
China	CN	SHANGHAI AJINOMOTO FOOD RESEARCH & DEVELOPMENT	Research and Development
China	CN	Xiamen Ajiraku Ideal Foods Co.,Ltd	Manufacturing or Production, Sales, Marketing or Distribution
China	CN	SHANGHAI AJINOMOTO AMINO ACID CO.,LTD.	Manufacturing or Production, Sales, Marketing or Distribution
China	CN	Shanghai Ajinomoto Seasoning Co.,Ltd.	Manufacturing or Production, Sales, Marketing or Distribution
China	CN	Shanghai Ajinomoto Trading Co., Ltd.	Purchasing or Procurement, Sales, Marketing or Distribution
China	CN	Ajinomoto Shanghai Specialty Chemicals Co., Ltd	Purchasing or Procurement, Sales, Marketing or Distribution
Hong Kong	HK	AJINOMOTO(HONG KONG)CO., LTD.	Sales, Marketing or Distribution
Korea, Republic Of	KR	Ajinomoto Nongshim Foods, Co., Ltd.	Manufacturing or Production
Korea, Republic Of	KR	Ajinomoto Korea,Inc	Sales, Marketing or Distribution
Korea, Republic Of	KR	Ajinomoto CELLiST Korea Co., Inc.	Manufacturing or Production, Sales, Marketing or Distribution
Taiwan, Province Of China	TW	TAISO COMMERCE INC.	Sales, Marketing or Distribution
Taiwan, Province Of China	TW	AJINOMOTO TAIWAN INC.	Sales, Marketing or Distribution
Singapore	SG	AJINOMOTO(SINGAPORE) PRIVATE LTD.	Purchasing or Procurement, Sales, Marketing or Distribution

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Malaysia	MY	AJINOMOTO (MALAYSIA) BERHAD	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
Thailand	TH	AJINOMOTO CO.,(THAILAND) LTD.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution, Administrative, Management or Support Services, Internal Group Finance
Thailand	TH	Ajinomoto SEA Regional Headquarters Co., Ltd.	Administrative, Management or Support Services, Holding Shares or Other Equity instruments
Thailand	TH	Ajinomoto Business Center (Thailand) Co., Ltd.	Administrative, Management or Support Services
Thailand	TH	FD Green(Thailand)Co.,LTD.	Manufacturing or Production, Sales, Marketing or Distribution
Thailand	TH	WAN THAI FOODS INDUSTRY CO.,LTD.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
Thailand	TH	AJINOMOTO FROZEN FOODS (THAILAND) CO.,LTD.	Manufacturing or Production, Sales, Marketing or Distribution
Thailand	TH	BANGKOK ANIMAL RESEARCH CENTER CO.,LTD.	Dormant
Thailand	TH	AJINOMOTO BETAGRO FROZEN FOODS(THAILAND)CO.,LTD.	Manufacturing or Production, Sales, Marketing or Distribution
Thailand	TH	AJINOMOTO SALES (THAILAND) CO.,LTD	Manufacturing or Production, Sales, Marketing or Distribution
Thailand	TH	ERAWAN INDUSTRIAL DEVELOPMENT CO.,LTD.	Administrative, Management or Support Services
Thailand	TH	SI AYUTTHAYA REALESTATE CO.,LTD.	Administrative, Management or Support Services
Thailand	TH	AJINOMOTO ENGINEERING 2001 (THAILAND) CO.,LTD.	Administrative, Management or Support Services
Thailand	TH	AJITRADE (THAILAND) Co., Ltd.	Purchasing or Procurement, Sales, Marketing or Distribution
Indonesia	ID	P.T. AJINEX INTERNATIONAL	Research and Development, Manufacturing or Production
Indonesia	ID	P.T. Ajinomoto Sales Indonesia	Sales, Marketing or Distribution
Indonesia	ID	PT LAUTAN AJINOMOTO FINE INGREDIENTS	Manufacturing or Production
Indonesia	ID	PT AJINOMOTO BAKERY INDONESIA	Manufacturing or Production, Sales, Marketing or Distribution
Indonesia	ID	P.T.AJINOMOTO INDONESIA	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
Philippines	PH	AJINOMOTO PHILIPPINES CORPORATION	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
Philippines	PH	Ajinomoto Philippines Flavor Food Inc.	Manufacturing or Production
Viet Nam	VN	AJINOMOTO VIETNAM CO.,LTD.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution

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Cambodia	KH	Ajinomoto (Cambodia) Co.,Ltd	Manufacturing or Production, Sales, Marketing or Distribution
Bangladesh	BD	AJINOMOTO BANGLADESH Ltd.	Manufacturing or Production, Sales, Marketing or Distribution
India	IN	AJINOMOTO (India) Pvt. Ltd.	Manufacturing or Production, Sales, Marketing or Distribution
India	IN	AJINOMOTO BIO-PHARMA SERVICES INDIA PRIVATE LIMITED	Manufacturing or Production
Turkey	TR	Ajinomoto Istanbul Food Industry And Trade Limited Company	Sales, Marketing or Distribution
United States	US	Ajinomoto Althea, Inc.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
United States	US	Ajinomoto North America Holdings, Inc.	Holding Shares or Other Equity instruments
United States	US	Ajinomoto Health & Nutrition North America, Inc.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
United States	US	Ajinomoto Toyo Frozen Noodles Inc.	Manufacturing or Production
United States	US	Ajinomoto Cambrooke, Inc.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
United States	US	New Season Foods, Inc.	Manufacturing or Production
United States	US	Ajinomoto Foods North America, Inc.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
United States	US	Ajinomoto Fine-Techno USA Corporation	Sales, Marketing or Distribution
United States	US	Forge Biologics, Inc.	Research and Development, Manufacturing or Production
United States	US	Sotiria Therapeutics, Inc.	Research and Development
Canada	CA	Kenny & Ross Ltd.	Manufacturing or Production, Sales, Marketing or Distribution
Brazil	BR	Ajinomoto do Brasil Industria e Comercio de Alimentos Ltda.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
Colombia	CO	Ajinomoto do Brasil Industria e Comercio de Alimentos Ltda. Colombia Branch	Sales, Marketing or Distribution
Peru	PE	AJINOMOTO DEL PERU S.A.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
Argentina	AR	Ajinomoto do Brasil Industria e Comercio de Alimentos Ltda. Argentine Branch	Sales, Marketing or Distribution
Ecuador	EC	Sazonadores del Pacifico C. Ltda.	Manufacturing or Production, Sales, Marketing or Distribution
Myanmar	MM	Myanmar Ajinomoto Foods CO., LTD.	Sales, Marketing or Distribution

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Myanmar	MM	MYANMAR AJINOMOTO CO.,LTD.	Dormant
Myanmar	MM	MYANMAR AJINOMOTO INDUSTRY CO.,LTD.	Dormant
Mexico	MX	Ajinomoto De Mexico Sociedad De Responsabilidad Limitada De Capital Variable	Sales, Marketing or Distribution
Chile	CL	AJINOMOTO DEL PERU S.A. Chile Branch	Sales, Marketing or Distribution
Bolivia, Plurinational State Of	BO	AJINOMOTO DEL PERU S.A. Bolivia Branch	Sales, Marketing or Distribution
United Kingdom Of Great Britain And Northern Ireland	GB	AJINOMOTO FOODS EUROPE SAS UK Branch	Sales, Marketing or Distribution
United Kingdom Of Great Britain And Northern Ireland	GB	Nualtra Ltd., United Kingdom Branch	Sales, Marketing or Distribution
Ireland	IE	Nualtra Ltd.	Manufacturing or Production
France	FR	AJINOMOTO FOODS EUROPE SAS	Manufacturing or Production, Sales, Marketing or Distribution
France	FR	Ajinomoto Frozen Foods France S.A.S.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
France	FR	AJINOMOTO EUROPE S.A.S	Administrative, Management or Support Services
Cyprus	CY	Cambrooke Therapeutics International Ltd	Sales, Marketing or Distribution
Belgium	BE	S.A. AJINOMOTO OMNICHEM N.V.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
Italy	IT	Quaris S.r.l	Sales, Marketing or Distribution
Spain	ES	Agro2Agri, S.L.	Sales, Marketing or Distribution
Spain	ES	Forge Biologics Europe, S.L.	Administrative, Management or Support Services
Germany	DE	AJINOMOTO FOODS EUROPE SAS Hamburg Branch	Manufacturing or Production, Sales, Marketing or Distribution
Poland	PL	Ajinomoto Jawo sp z o.o.	Manufacturing or Production, Sales, Marketing or Distribution
Poland	PL	AJINOMOTO POLAND SP Z.O.O.	Research and Development, Manufacturing or Production, Sales, Marketing or Distribution
Russian Federation	RU	Ajinomoto-Genetika Research Institute	Research and Development
Russian Federation	RU	OOO AGRITECNO	Sales, Marketing or Distribution
Russian Federation	RU	OOO"Ajinomoto"	Sales, Marketing or Distribution

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Nigeria	NG	AJINOMOTO FOODS NIGERIA LTD.	Manufacturing or Production, Sales, Marketing or Distribution
Kenya	KE	AGRITECNO EST AFRICA	Sales, Marketing or Distribution
Egypt	EG	AJINOMOTO FOODS EGYPT S.A.E.	Dormant
Cote D'Ivoire	CI	AJINOMOTO AFRIQUE DE L'OUEST S.A.	Dormant
Germany	DE	Nualtra Ltd., Germany Branch	Sales, Marketing or Distribution
Pakistan	PK	Ajinomoto Lakson Pakistan (Private) Limited	Dormant
Australia	AU	AJINOMOTO AUSTRALIA Pty Ltd	Sales, Marketing or Distribution