

## Notice of Share Repurchase and Program Completion

(Share repurchase based on the regulation of the Articles of Incorporation pursuant to the provisions of Article 165-2 of the Companies Act)

**TOKYO, January 26, 2022** – Ajinomoto Co., Inc. (“Ajinomoto Co.”) announced today that it has executed the resolution made at its Board of Directors Meeting of May 10, 2021 concerning the repurchase of shares based on the provisions of Article 156 of the Companies Act as applied pursuant to Article 165-3 of the same law, as outlined below.

Ajinomoto Co. also announced that it has used the total amount specified for the purchase of shares based on the above resolution of the Board of directors, thus completing the share repurchase program.

1. Class of shares repurchased	Common stock
2. Total number of shares repurchased	12,167,100 shares (cumulative from May 11, 2021)
3. Total amount paid for repurchase	JPY 39,999,863,600 (cumulative from May 11, 2021)
4. Period of share repurchase	May 11, 2021 to January 25, 2022
5. Method of repurchase	Purchase in the market through the Tokyo Stock Exchange

For reference:

Details of the Resolution of the Board of Directors Meeting Held on May 10, 2021

(1) Class of shares to be repurchased	Common stock
(2) Total number of shares to be repurchased	25.0 million (maximum) (4.55% of total shares outstanding, excluding treasury stock)
(3) Total amount to be paid for repurchase	JPY 40.0 billion (maximum)
(4) Period of share repurchase	May 11, 2021 to January 31, 2022
(5) Method of repurchase	Purchase in the market through the Tokyo Stock Exchange
(6) Other	Ajinomoto Co. plans to retire all of the shares repurchased under this program by resolution of the board of directors, pursuant to the provisions of Article 178 of the Companies Act.

The Ajinomoto Group, unlocking the power of amino acids, aims to resolve food and health issues associated with dietary habits and aging, and contribute to greater wellness for people worldwide.

Based on the corporate message “Eat Well, Live Well.”, we have been scientifically pursuing the possibilities of amino acids to aim for future growth by creating new value through sustainable and innovative solutions for communities and society.

The Ajinomoto Group has offices in 35 countries and regions and sells products in more than 130 countries and regions. In fiscal 2020, sales were JPY 1.0714 trillion (USD 10.1 billion). To learn more, visit [www.ajinomoto.com](http://www.ajinomoto.com).

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