

Nov. 6, 2025

Company name: Ajinomoto Co., Inc.
Name of representative: Shigeo Nakamura, Representative
Executive Officer & President
(Securities code: 2802; Tokyo
Stock Exchange Market)
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**Notice Concerning Determination of Matters Related to Repurchase of Own Shares
(Repurchase of Own Shares Under the Provisions of the Articles of Incorporation Pursuant to
the Provisions of Article 165, Paragraph (2) of the Companies Act)**

Ajinomoto Co., Inc. ("Ajinomoto Co.") hereby announces that it has resolved, at a meeting of the Board of Directors held on Nov. 6, 2025, the matters concerning the repurchase of own shares pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act. The details are described below.

1. Reason for repurchase of own shares

The purpose is to increase the level of shareholder returns and improve capital efficiency.

2. Details of matters related to repurchase

(1)	Class of shares to be repurchased	Common shares
(2)	Total number of shares to be repurchased	30 million shares (maximum) (3.09% of total number of issued shares (excluding treasury shares))
(3)	Total amount of share repurchases costs	JPY 80 billion (maximum)
(4)	Repurchase period	From Dec. 1, 2025 to Nov. 30, 2026
(5)	Method of repurchase	Purchase in the market through the Tokyo Stock Exchange
(6)	Other	Ajinomoto Co. plans to cancel all shares repurchased under this program by resolution of the Board of Directors, pursuant to the provisions of Article 178 of the Companies Act. (Note)

(Note) On May 11, 2023, Ajinomoto Co. resolved the policy to hold approximately 1% of the total number of shares outstanding. As treasury shares in accordance with this policy have already reached to the limit, the total number of shares repurchased for this time will be cancelled.

(Reference) Holding status of treasury shares as of Oct. 31, 2025

Total number of issued shares (excluding treasury shares)	969,514,670 shares
Number of treasury shares	36,122,946 shares